

## **Assets, Regeneration and Growth Committee**

**17 September 2018**

<b>Title</b>	<b>Quarter 1 2018/19 Assets, Regeneration and Growth Performance Report</b>
<b>Report of</b>	Councillor Daniel Thomas – Chairman of Committee
<b>Wards</b>	All
<b>Status</b>	Public
<b>Urgent</b>	No
<b>Key</b>	No
<b>Enclosures</b>	None
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### **Summary**

This report provides an update on the Theme Committee priorities in the Corporate Plan 2018/19 Addendum for **Quarter 1 (Q1) 2018/19**, including budget forecasts for revenue and capital, progress on activities, performance of key indicators and any high level risks.

### **Officer Recommendations**

- 1. The Committee is asked to review the financial, performance and risk information for Q1 2018/19 and make any referrals to Policy and Resources Committee or Financial Performance and Contracts Committee in accordance with the terms of reference of these Committees.**

## 1. PURPOSE OF REPORT

### Introduction

- 1.1 The Assets, Regeneration and Growth Committee has responsibility for regeneration strategy and overseeing major regeneration schemes, asset management, employment strategy, business support and engagement. The priorities for the year ahead (see table 1) are set out in the Corporate Plan 2018/19 Addendum, which is available online at <https://www.barnet.gov.uk/citizen-home/council-and-democracy/policy-and-performance/corporate-plan-and-performance>
- 1.2 This report provides an update on these priorities for **Q1 2018/19**, including budget forecasts for revenue and capital, progress on activities, performance of key indicators and any high level risks.
- 1.3 This report is in addition to the Q1 2018/19 Strategic Performance Report to Policy and Resources Committee and the Q1 2018/19 Contracts Performance Report to Financial Performance and Contracts Committee. These reports can be found on the committee section of the council's website at <https://barnet.moderngov.co.uk/ieDocHome.aspx?bcr=1>

**Table 1: Assets, Regeneration and Growth Committee priorities for 2018/19**

Priorities	Key activities
<b>Regenerating Brent Cross Cricklewood</b>	<ul style="list-style-type: none"><li>• Commence the early works (utilities diversion) on Brent Cross North and works to the shopping centre and highways</li><li>• Start the infrastructure works for Brent Cross South</li><li>• Complete the design of the new Thameslink station</li><li>• Commence the construction of freight and waste facilities and enabling works for the station and sidings</li></ul>
<b>Increasing the housing supply, including Colindale</b>	<ul style="list-style-type: none"><li>• Complete the first affordable housing developments by Open Door Homes by October 2018</li><li>• Complete 402 homes in Colindale, including 10 at Grahame Park</li><li>• Obtain vacant possession of Stag House and submit the full business case for the extra care scheme</li><li>• Submit the outline business cases and planning applications for the extra care scheme at Upper and Lower Fosters in Hendon</li></ul>
<b>Helping people into work</b>	<ul style="list-style-type: none"><li>• Support people to find work through active employment schemes available on the regeneration sites</li><li>• Develop new programmes to reduce levels of NEET (Not in Education, Employment or Training) care leavers to ensure they have access to employment and training opportunities</li></ul>
<b>Investing in key Town Centres and making Barnet the best place in London to be a small business</b>	<ul style="list-style-type: none"><li>• Distribute business rates relief to eligible businesses</li><li>• Develop materials for a business directory and inward investment portal</li><li>• Open a series of workspaces in libraries to support new start-ups</li><li>• Develop town centre strategies for North Finchley and Edgware</li></ul>

### Budget forecasts

- 1.4 The forecast **revenue outturn** for Re is included in the Q1 2018/19 Contracts Performance Report for Financial Performance and Contracts Committee.

1.5 The projected **capital outturn** for Re (Regeneration) is £72.234m (1.7% variance from the revised budget).

**Table 2: Capital forecast (Q1 2018/19)**

Service	18/19 Revised Budget	Additions/ (Deletions)	(Slippage)/ Accelerated Spend	Q1 18/19 Forecast	Forecast variance from Approved Budget	Forecast variance from Approved Budget
	£000	£000	£000	£000	£000	%
BXC - Funding for Land Acquisition	25,500	0	0	25,500	0	0.0
Colindale – Highways and Transport	3,331	0	(1,831)	1,500	(1,831)	(55.0)
Colindale – Parks, Open Spaces and Sports	3,165	0	(1,500)	1,665	(1,500)	(47.4)
Colindale Station Works	6,500	0	0	6,500	0	0.0
Grahame Park – Community Facilities	1,000	0	0	1,000	0	0.0
West Hendon Highway Improvement	3,600	(3,600)	0	0	(3,600)	(100.0)
Town Centre	720	0	0	720	0	0.0
Thames Link Station	19,258	0	0	19,258	0	0.0
Development Pipeline	282	0	(101)	181	(101)	(35.7)
Development Pipeline Strategic Opportunities Fund	6,900	0	4,904	1,804	4,904	71.1
Disabled Facilities Grants Programme	1,741	0	861	2,602	861	49.5
Refurbish and regenerate Hendon Cemetery and Crematorium	1,149	0	0	1,149	0	0.0
Hendon Cemetery & Crematorium Enhancement	116	0	0	116	0	0.0
Decent Homes Programme	232	0	0	232	0	0.0
DECC - Fuel Poverty	7	0	0	7	0	0.0
<b>Re (Regeneration)</b>	<b>73,501</b>	<b>(3,600)</b>	<b>2,333</b>	<b>72,234</b>	<b>(1,267)</b>	<b>(1.7)</b>

1.6 £1.831m of the Colindale (Highways and Transport) programme has been reprofiled due to delays by Transport for London (TfL) on junction works. £1.500m of the Colindale (Parks, Open Spaces and Sports) project will also slip as work is not expected to start until

2019/20. Accelerated spend of £4.904m will, however, take place this year for the acquisition of properties in Colindale to enable the tube station redevelopment.

## Committee priorities

- 1.7 The update on Committee priorities includes performance and risk information as follows:
- Progress on activities
  - Performance of key indicators<sup>1</sup>
  - High level risks from the Corporate Risk Register<sup>2</sup>
  - Strategic issues/escalations related to Theme Committee.
- 1.8 An overall status for each of the Committee's priorities is shown in table 3. This reflects the Q1 2018/19 position on budget forecasts, progress on activities, performance of key indicators and any high level risks.

**Table 3: Overall status for priorities (Q1 2018/19)**

Assets, Regeneration and Growth Committee priorities	Overall status
Regenerating Brent Cross Cricklewood	Amber
Increasing the housing supply, including Colindale	Red
Helping people into work	Green
Investing in key Town Centres and making Barnet the best place in London to be a small business	Green

## Regenerating Brent Cross Cricklewood

- 1.9 **Brent Cross North** – Hammerson, the joint owner of the Brent Cross Shopping Centre with Aberdeen Standard Investments, issued their half year financial results to the London Stock Exchange along with their planned strategy update. Within this, they confirmed their decision to defer the start of works to expand the shopping centre. The claim against CPO1 was withdrawn.

**Brent Cross Thameslink** – the application for the new rail freight facility has been approved. CPO3 has been confirmed by the Secretary of State. This package of land is required for the Brent Cross Thameslink and Brent Cross South developments. The contract to carry out early works for the new sidings has been signed and works commenced at the end of July 2018. The main works will begin early in 2019 on all Thameslink packages subject to approval of the alternative funding strategy.

An initial review has been undertaken for the potential station on the West London Orbital Line to link into the Brent Cross West station and a number of options for platform configurations have been identified for further testing.

**Brent Cross South** – The Claim against CPO2 was dismissed at the hearing on 5 July 2018 and now CPO2 is now free from legal challenge. Planning approval was given for

<sup>1</sup> New RAG rating reflects the percentage variance of the result against the target as follows: On target = **GREEN (G)**; Up to 9.9% off target = **AMBER (A)**; 10% or more off target = **RED (R)**. The Direction of Travel (DOT) status shows the percentage variation in the result since last year e.g. Improving (**↑ I**), Worsening (**↓ W**) or Same (**→ S**). The percentage variation is calculated as follows: Q1 18/19 result minus Q1 17/18 result equals difference; then difference divided by Q1 17/18 result multiplied by 100 = percentage variation.

<sup>2</sup> The Corporate Risk Register includes strategic risks (strategic and business critical risks) and high level (scoring 15 and above) service/joint risks (service and contract delivery risks). All risks are managed in line with the council's risk management framework. The risk registers are live documents and the Q1 2018/19 Corporate Risk Register provides a snapshot in time (as at end June 2018). All risk descriptions for the strategic and high level service/joint risks are available in Appendix A.

Plot 12 – the first new residential plot in phase 2 South in February. The Local Planning Authority are in pre-application discussions with the development partner in relation to the detailed designs for Plots 11 and 13.

- 1.10 There are no key indicators linked to this priority in the Corporate Plan; and no high-level risks.

### Increasing the housing supply

- 1.11 Work has progressed on the extra care schemes being delivered by Barnet Homes. **Stag House** - permission has been granted by the Court in June 2018 to obtain vacant possession of the commercial unit; but despite the appeal against the judgment being dismissed a request for an oral hearing has been made and is pending; and negotiations have concluded with the four residential leaseholders to surrender their leases to the Council by way of private treaty acquisition. **Cheshir House** – Royal Institute of British Architects (RIBA) stage 2, concept design, is now complete. **Ansell Court** - works on site have continued and the remedial piling works have been completed.

Planning consent has been given for 4282 new homes in **Colindale** and a further 680 homes are in the pipeline. 1744 homes were under construction in Q1 and 1593 homes were completed. A planning application from Redrow for a further 2576 homes by 2026 on the Peel site will be considered by Planning Committee in October 2018. Notting Hill Genesis are evaluating proposals to increase the density of the Concourse on the **Grahame Park Estate**, which will take the total new homes to 2000.

The **Stonegrove** scheme was completed in May 2018; and schemes at **Mill Hill East** and **West Hendon** are on track. Viability of the **Upper and Lower Fosters** scheme is under review due to key policy and design issues such as affordable housing targets, ratio of parking and housing density.. A CPO Public Inquiry is underway at **Granville Road**. Completion of phase 2b at **Dollis Valley** has been delayed until February 2019 (from December 2018); however, the affordable housing will be completed ahead of plan with 48 homes by January 2019.

- 1.12 There are five key indicators linked to this priority in the Corporate Plan; and **affordable housing completions** (linked to another priority for Housing Committee) has been included for information. The **new homes completed** and **affordable housing completions** are 'Monitor only' indicators for the quarter; both have worsened since last year. **Statutory compliance with civic estate** is also a 'Monitor only' indicator for the quarter and shows a delay in planned inspections. One indicator has not met the quarterly target.
- **New homes completed** - the London Plan annual target for Barnet is 2349 and Barnet has projected that 3100 new homes will be completed in 2018/19. Surveys are undertaken in July/August of each year to confirm the number of completions in the preceding year, whereby progress on all outstanding planning consents is undertaken. The Q1 completions (65) is based on Building Control records and does not take into account records of Approved Inspectors (private building control companies) or allow for a time-lapse in properties being completed and paperwork being recorded. New homes will only be counted as completed where a phase or the total development is completed, which means a number of completed new homes may not be counted until the wider scheme is at completion stage. The number of housing completions is also dependent on the number of schemes granted planning permission. In 2017/18, 3109 new homes recommended by officers for approval were refused by Planning Committee or the Mayor of London.

- **Affordable housing completions** - 10 affordable houses were completed in Q1 compared with 68 last year. The target of 294 is expected to be achieved by year-end.
- **Statutory compliance with civic estate** - shows that 238 out of 388 planned inspections were undertaken in Q1. The number of inspections was lower than planned due to a delay in mobilising the new contractor.
- **Income from the estate (RAG rated AMBER)** - £0.85m against a target of £0.93m. Some lease renewals and rent reviews planned to take place in Q1 were not completed due to longer than expected negotiations with tenants or lengthy legal clearance processes. Any lag in lease completions are expected to reduce close to zero by the end of the financial year.

Indicator	Polarity	17/18 EOY	18/19 Target	Q1 18/19			Q1 17/18	Benchmarking
				Target	Result	DOT	Result	
New homes completed	Bigger is Better	1,183 <sup>3</sup>	3100	Monitor	65	↓ W -73%	241	No benchmark available
Affordable housing completions	Bigger is Better	303 <sup>4</sup>	294	Monitor	10	↓ W -85%	68	No benchmark available
Homes started on site through development pipeline programme	Bigger is Better	97	Monitor	Monitor	12	↑ I	0	No benchmark available
Statutory compliance with civic estate	Bigger is Better	N/A	100% (2052)	Monitor (388)	238	N/A	N/A <sup>5</sup>	No benchmark available
Income from the estate (cumulative)	Bigger is Better	£4.05m	£3.70m <sup>6</sup>	£0.93m	£0.85m (A)	↓ W -22%	£1.10m	No benchmark available
Running costs of estate (designated civic buildings only)	Smaller is Better	£5.03m	£4.54m	£1.14m	£1.03m (G)	↓ W +42%	£0.72m	No benchmark available

1.13 There are no high level risks linked to this priority.

<sup>3</sup> This is a provisional result (1,183) as at March 2018. Further information on completions will be added to the GLA database over the summer; and the final result will be published in the GLA Annual Monitoring Report in May 2019. The Q1 completions (65) is based on Building Control records and does not take into account records of Approved Inspectors (private building control companies) or allow for a time-lapse in properties being completed and paperwork being recorded.

<sup>4</sup> This is a provisional result (303) as at March 2018. The final result will be published in the GLA Annual Monitoring Report in May 2019.

<sup>5</sup> 2017/18 programme covered five buildings. Q1 2017/18 result not available. 2018/19 programme covers 95 buildings.

<sup>6</sup> Annual target revised from £3.046m to £3.70m after publication of Corporate Plan 2018/19 Addendum.




## Helping people into work

- 1.14 Universal Credit Full Service was rolled out in Barnet on 16 May 2018. Whilst Universal Credit has been available to single people since 2015 this further roll out will see more families and couples claiming Universal Credit. The Welfare Reform Task Force offers support to Universal Credit claimants with finding work, managing their claim online and monthly budgeting. They can also help residents to claim for discretionary funds such as Advance Payments, Discretionary Housing Payments, Crisis Fund and Discretionary Council Tax Relief. In Q1, the team supported 150 Universal Credit claimants with managing the transition to the new benefit. The council's employment projects have supported 160 people into work.

The council continues to promote apprenticeships as a route to good work. In Q1, Barnet Homes and their sub-contractor Mears have promoted 13 apprenticeship vacancies in housing, care, plumbing, electrician, gas and carpentry. The Children's Service, DWP and Cambridge Education have been working together to ensure that Barnet's care leavers are well placed to apply for local opportunities. Cambridge Education has arranged a motivational programme called 'Bridging the Gap' for those NEET<sup>7</sup> young people who may need extra support.

- 1.15 There is one key indicator linked to this priority in the Corporate Plan. This is a 'Monitor only' indicator and has improved since last year.

Indicator	Polarity	17/18 EOY	18/19 Target	Q1 18/19			Q1 17/18	Benchmarking
				Target	Result	DOT	Result	
Unemployment (of people on out of work benefits)	Smaller is Better	4.4% (Jan – Dec 17)	Monitor	Monitor	4.3% (Apr 17 - Mar 18)	 -14%	5.0% (Apr 16 - Mar 17)	London 5% National 4.3% (Apr 17 - Mar 18, Nomis)

- 1.16 There are no high level risks linked to this priority.

## Investing in key Town Centres and making Barnet the best place in London to be a small business

- 1.17 The council has communicated regularly with businesses, promoting business rates relief to those who are eligible and those who have signed up for the Barnet Business newsletter have been sent monthly updates on networking and funding opportunities.

In Q1, Barnet has worked with the West London Alliance and marketing firm 'White Label' to develop an approach to inward investment for the area called 'Capital West London'. Capital West London have a website, a newsletter and attend and host relevant events. The Capital West London Growth Summit will take place on in October 2018 and the event will be aimed at attracting Foreign Direct Investment to the area

- 1.18 There are four key indicators linked to this priority in the Corporate Plan. Three are annual indicators and will be reported later in the year. **Council spend with local business** is a 'Monitor only' indicator and has been provided for information. The **business satisfaction** indicator was late reporting in Q4 and has been provided for information.

<sup>7</sup> Not in Education, Employment or Training

- **Business satisfaction with the council and area** - 27% of respondents to the Re survey said they were either satisfied or very satisfied with the way the council runs things (19 of 71 respondents) and a further 30% of respondents were neutral, which may mean they have no issues or expectations of the council. 43% of respondents said they were either satisfied or very satisfied with the borough as a place to do business (32 of 74 respondents). Business respondents were generally more satisfied with Barnet as an area to do business than with how the council runs things. A similar trend is found in the Residents' Perception Survey where residents are more satisfied with the area than the council.

Indicator	Polarity	17/18 EOY	18/19 Target	Q1 18/19			Q1 17/18	Benchmarking
				Target	Result	DOT	Result	
Council spend with local businesses (excluding direct debits)	Bigger is Better	31% <sup>8</sup>	Monitor	Monitor	32% <sup>9</sup>	→ S	32% <sup>10</sup>	No benchmark available
Business satisfaction with the council and area (Annual) <sup>11</sup>	Bigger is Better	27%	Monitor	Monitor	Due Q4 18/19	Due Q4 18/19	New for 17/18	No benchmark available

1.19 There are no high level risks linked to this priority.

### Strategic issues/escalations

1.20 There are no strategic issues/escalations for P&R Committee.

<sup>8</sup> The indicator is reported for a 12 month period in arrears. EOY 2017/18 is for January to December 2017.

<sup>9</sup> The indicator is reported for a 12 month period in arrears. Q1 2018/19 is for April 2017 to March 2018.

<sup>10</sup> The Q1 2017/18 result was for April 2016 to March 2017. The result has been revised to 32% from 42% originally reported following data management work to improve data quality.

<sup>11</sup> New survey. Target set as Monitor for 2017/18 whilst baseline identified. The survey ran from 2 to 31 March 2018 and was circulated to 6990 businesses. 108 responses were received. This response rate means that the findings are not sufficient to be generalised to the wider business population as there were around 27,650 active businesses in Barnet in 2016 (ONS, Business demography, 2017). However, the survey is considered to have fair validity given that findings of the survey coincide with feedback from business engagement activities and there is good alignment with responses received in previous business engagement surveys.



## **2 REASONS FOR RECOMMENDATIONS**

- 2.1 These recommendations are to provide the Committee with relevant financial, performance and risk information in relation to the priorities in the Corporate Plan 2018/19 Addendum. This paper enables the council to meet the budget agreed by Council on 6 March 2018.

## **3 ALTERNATIVE OPTIONS CONSIDERED AND NOT RECOMMENDED**

- 3.1 None.

## **4 POST DECISION IMPLEMENTATION**

- 4.1 None.

## **5 IMPLICATIONS OF DECISION**

### **5.1 Corporate Priorities and Performance**

- 5.1.1 The report provides an overview of performance for Q1, including budget forecasts for revenue and capital, progress on activities, performance of key indicators and any high level risks.
- 5.1.2 The Q1 2018/19 results for all Corporate Plan indicators are published on the Open Barnet portal at <https://open.barnet.gov.uk/dataset>
- 5.1.3 Robust budget, performance and risk monitoring are essential to ensure that there are adequate and appropriately directed resources to support delivery and achievement of council priorities and targets as set out in the Corporate Plan.
- 5.1.4 Relevant council strategies and policies include the following:
- Corporate Plan 2015-2020
  - Corporate Plan - 2016/17, 2017/18 and 2018/19 Addendums
  - Medium Term Financial Strategy
  - Performance and Risk Management Frameworks.
- 5.1.5 The priorities of the council are aligned to the delivery of the Health and Wellbeing Strategy.

### **5.2 Resources (Finance and Value for Money, Procurement, Staffing, IT, Property, Sustainability)**

- 5.2.1 The budget forecasts are included in the report. More detailed information on financial performance will be provided to Financial Performance and Contracts Committee.

### **5.3 Social Value**

- 5.3.1 The Public Services (Social Value) Act 2012 requires people who commission public services to think about how they can also secure wider social, economic and environmental benefits. Before commencing a procurement process, commissioners should think about whether the services they are going to buy, or the way they are going to buy them, could secure these benefits for their area or stakeholders. The council's contract management framework oversees that contracts deliver the expected services to the expected quality for the agreed cost. Requirements for a contractor to deliver activities in line with Social Value will be monitored through this contract management process.

## 5.4 Legal and Constitutional References

- 5.4.1 Section 151 of the Local Government Act 1972 states that: “without prejudice to section 111, every local authority shall make arrangements for the proper administration of their financial affairs and shall secure that one of their officers has responsibility for the administration of those affairs”. Section 111 of the Local Government Act 1972, relates to the subsidiary powers of local authorities.
- 5.4.2 Section 28 of the Local Government Act 2003 (the Act) imposes a statutory duty on a billing or major precepting authority to monitor, during the financial year, its income and expenditure against the budget calculations. If the monitoring establishes that the budgetary situation has deteriorated, the authority must take such action as it considers necessary to deal with the situation. Definition as to whether there is deterioration in an authority’s financial position is set out in sub-section 28(4) of the Act.
- 5.4.3 The Council’s Constitution (Article 7, Article 7 – Committees, Forums, Working Groups and Partnerships) sets out the responsibilities of all council Committees. The responsibilities of the Assets, Regeneration and Growth Committee include:
- (1) Responsibility for regeneration strategy and oversee major regeneration schemes, asset management, employment strategy, business support and engagement.
  - (2) To submit to the Policy and Resources Committee proposals relating to the Committee’s budget for the following year in accordance with the budget timetable.
  - (3) To make recommendations to Policy and Resources Committee on issues relating to the budget for the Committee, including virements or underspends and overspends on the budget. No decisions which result in amendments to the agreed budget may be made by the Committee unless and until the amendment has been agreed by Policy and Resources Committee.
  - (4) To receive reports on relevant performance information and risk on the services under the remit of the Committee.
- 5.4.4 The council’s Financial Regulations can be found at:  
<http://barnet.moderngov.co.uk/documents/s46515/17FinancialRegulations.doc.pdf>
- 5.4.5 Section 2.4.3 states that amendments to the revenue budget can only be made with approval as per the scheme of virements table below:

Virements for allocation from contingency for amounts up to and including £250,000 must be approved by the Chief Finance Officer
Virements for allocation from contingency for amounts over £250,000 must be approved by Policy and Resources Committee
Virements within a service that do not alter the approved bottom line are approved by the Service Director
Virements between services (excluding contingency allocations) up to and including a value of £50,000 must be approved by the relevant Chief Officers
Virements between services (excluding contingency allocations) over £50,000 and up to and including £250,000 must be approved by the relevant Chief Officer and Chief Finance Officer in consultation with the Chairman of the Policy and Resources Committee and reported to the next meeting of the Policy and Resources Committee
Virements between services (excluding contingency allocations) over £250,000 must be approved by Policy and Resources Committee.

## 5.5 Risk Management

- 5.5.1 Various projects within the council's revenue budget and capital programme are supported by time-limited grants. Where there are delays to the implementation of these projects, there is the risk that the associated grants will be lost. If this occurs either the projects will be aborted or a decision to divert resources from other council priorities will be required.
- 5.5.2 The revised forecast level of balances needs to be considered in light of the risk identified in 5.5.1 above.

## **5.6 Equalities and Diversity**

- 5.6.1 The Equality Act 2010 requires organisations exercising public functions to demonstrate that due regard has been paid to equalities in:
- Elimination of unlawful discrimination, harassment and victimisation and other conduct prohibited by the Equality Act 2010.
  - Advancement of equality of opportunity between people from different groups.
  - Fostering of good relations between people from different groups.
- 5.6.2 The Equality Act 2010 identifies the following protected characteristics: age; disability; gender reassignment; marriage and civil partnership, pregnancy and maternity; race; religion or belief; sex and sexual orientation.
- 5.6.3 In order to assist in meeting the duty the council will:
- Try to understand the diversity of our customers to improve our services.
  - Consider the impact of our decisions on different groups to ensure they are fair.
  - Mainstream equalities into business and financial planning and integrating equalities into everything we do.
  - Learn more about Barnet's diverse communities by engaging with them.

This is also what we expect of our partners.

- 5.6.4 This is set out in the council's Equalities Policy together with our strategic Equalities Objective - as set out in the Corporate Plan - that citizens will be treated equally with understanding and respect; have equal opportunities and receive quality services provided to best value principles.
- 5.6.5 Progress against the performance measures we use is published on our website at: [www.barnet.gov.uk/info/200041/equality\\_and\\_diversity/224/equality\\_and\\_diversity](http://www.barnet.gov.uk/info/200041/equality_and_diversity/224/equality_and_diversity)

## **5.7 Corporate Parenting**

- 5.7.1 In line with Children and Social Work Act 2017, the council has a duty to consider Corporate Parenting Principles in decision-making across the council. There are no implications for Corporate Parenting in relation to this report.

## **5.8 Consultation and Engagement**

- 5.8.1 During the process of formulating budget and Corporate Plan proposals for 2015-2020 onwards, four phases of consultation took place:

<b>Phase</b>	<b>Date</b>	<b>Summary</b>
Phase 1: Setting out the challenge	Summer 2013	The council forecast that its budget would reduce by a further £72m between 2016/17 and 2019/20, setting the scene for the PSR consultation

Phase	Date	Summary
Phase 2: PSR consultation to inform development of options	October 2013 - June 2014	Engagement through Citizen's Panel Workshops which focused on stakeholder priorities and how they would want the council to approach the Priorities and Spending Review An open 'Call for Evidence' asking residents to feedback ideas on the future of public services in Barnet.
Phase 3: Engagement through Committees	Summer 2014	Focus on developing commissioning priorities and MTFs proposals for each of the 6 committees Engagement through Committee meetings and working groups
Phase 4: Strategic Plan to 2020 Consultation	December 2014 – March 2015	A series of 6 workshops with a cross section of residents recruited from the Citizens Panel and Youth Board, plus two workshops with users <sup>12</sup> of council services. An online survey (17 December 2014 – 11 February 2015)

## 5.9 Insight

- 5.9.1 The report identifies key budget, performance and risk information in relation to the Corporate Plan 2018/19 Addendum.

## 6 BACKGROUND PAPERS

- 6.1 Council, 3 March 2015 (Decision item 12) – approved Business Planning 2015/16 – 2019/20, including the Medium-Term Financial Strategy.  
<http://barnet.moderngov.co.uk/ieListDocuments.aspx?CId=692&MId=7865&Ver=4>
- 6.2 Council, 14 April 2015 (Decision item 13.3) – approved Corporate Plan 2015-2020.  
<http://barnet.moderngov.co.uk/ieListDocuments.aspx?CId=162&MId=7820&Ver=4>
- 6.3 Council, 4 April 2016 (Decision item 13.1) – approved 2016/17 addendum to Corporate Plan.  
<http://barnet.moderngov.co.uk/ieListDocuments.aspx?CId=162&MId=8344&Ver=4>
- 6.4 Council, 7 March 2017 – approved 2017/18 addendum to Corporate Plan.  
<http://barnet.moderngov.co.uk/ieListDocuments.aspx?CId=162&MId=8819&Ver=4>
- 6.5 Council, 6 March 2018 – approved 2018/19 addendum to Corporate Plan  
<http://barnet.moderngov.co.uk/ieListDocuments.aspx?CId=162&MId=9162&Ver=4>

<sup>12</sup> One "service user" workshop was for a cross section of residents who are users of non-universal services from across the council. The second workshop was for adults with learning disabilities.